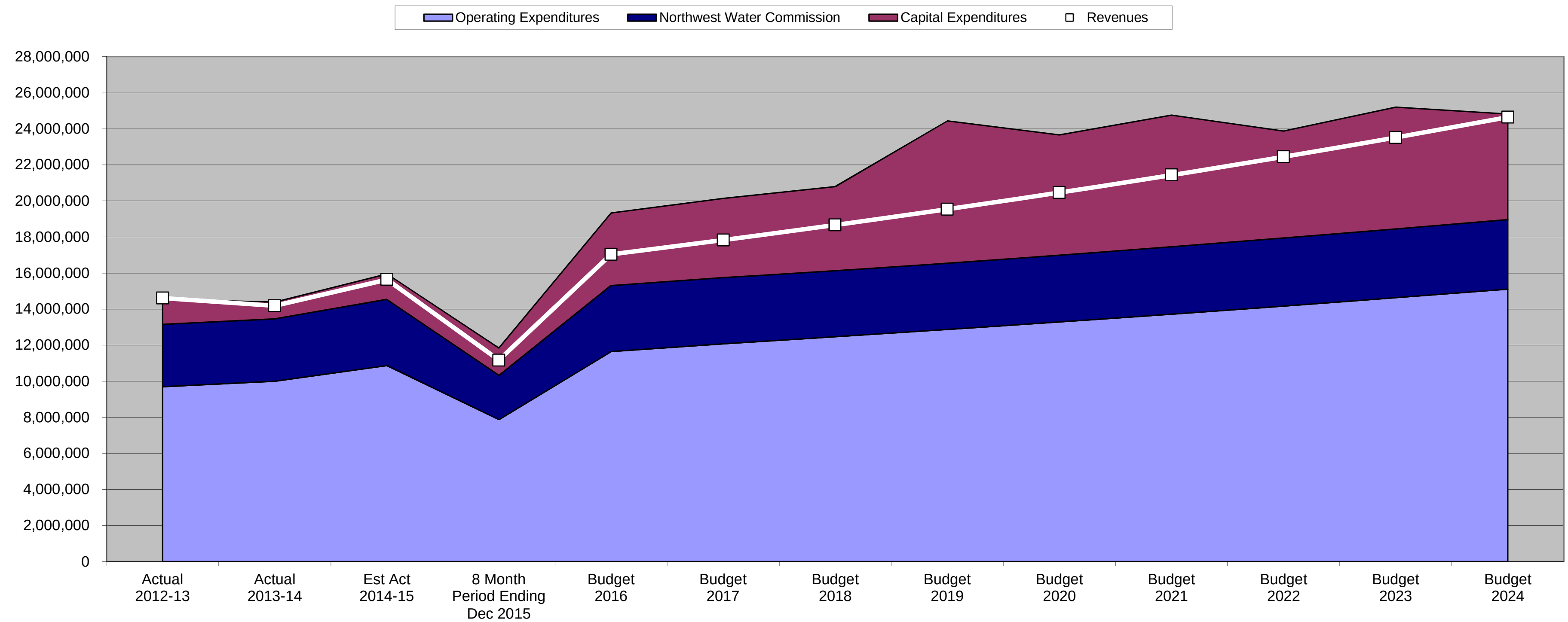
ALTERNATIVE 1

Water & Sewer Fund

With a 5% Rate Increases
(Current Combined Rate: $5.56/1,000 gallons)



	Actual 2012-13	Actual 2013-14	Est Act 2014-15	8 Month Period Ending Dec 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024
			Increase:	5%	5%	5%	5%	5%	5%	5%	5%	5%	5%
Water Sales & Sewer Charge	13,241,795	13,024,900	14,456,000	**10,169,800**	15,937,700	16,734,585	17,571,314	18,449,880	19,372,374	20,340,993	21,358,042	22,425,944	23,547,242
Other Revenue	1,364,545	1,162,064	1,186,000	**994,750**	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100
Total Revenue	**14,606,340**	**14,186,964**	**15,642,000**	**11,164,550**	**17,029,800**	**17,826,685**	**18,663,414**	**19,541,980**	**20,464,474**	**21,433,093**	**22,450,142**	**23,518,044**	**24,639,342**
Operating Expenditures	9,695,534	9,996,792	10,872,519	**7,878,200**	11,644,900	12,080,600	12,469,600	12,872,200	13,289,000	13,720,400	14,166,900	14,629,400	15,108,100
Northwest Water Commission	3,463,906	3,471,097	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Capital Expenditures	1,388,378	928,839	1,412,046	**1,509,200**	4,017,500	4,396,700	4,660,000	7,892,200	6,674,200	7,303,400	5,935,300	6,751,800	5,863,100
Total Expenditures	**14,547,818**	**14,396,728**	**15,951,765**	**11,844,400**	**19,329,600**	**20,144,500**	**20,796,800**	**24,431,600**	**23,667,100**	**24,764,700**	**23,880,500**	**25,197,300**	**24,825,500**
Beginning Working Cash	5,261,554	5,320,076	5,110,312	**4,800,547**	4,120,697	1,820,897	(496,918)	(2,630,304)	(7,519,924)	(10,722,550)	(14,054,157)	(15,484,515)	(17,163,770)
Revenues Over/(Under) Exp	58,522	(209,764)	(309,765)	**(679,850)**	(2,299,800)	(2,317,815)	(2,133,386)	(4,889,620)	(3,202,626)	(3,331,607)	(1,430,358)	(1,679,256)	(186,158)
Ending Working Cash	**5,320,076**	**5,110,312**	**4,800,547**	**4,120,697**	**1,820,897**	**(496,918)**	**(2,630,304)**	**(7,519,924)**	**(10,722,550)**	**(14,054,157)**	**(15,484,515)**	**(17,163,770)**	**(17,349,929)**
Working Cash as % of Expenditures	**37%**	**35%**	**30%**	**35%**	**9%**	**-2%**	**-13%**	**-31%**	**-45%**	**-57%**	**-65%**	**-68%**	**-70%**

WATER & SEWER FUND

ALTERNATIVE 1

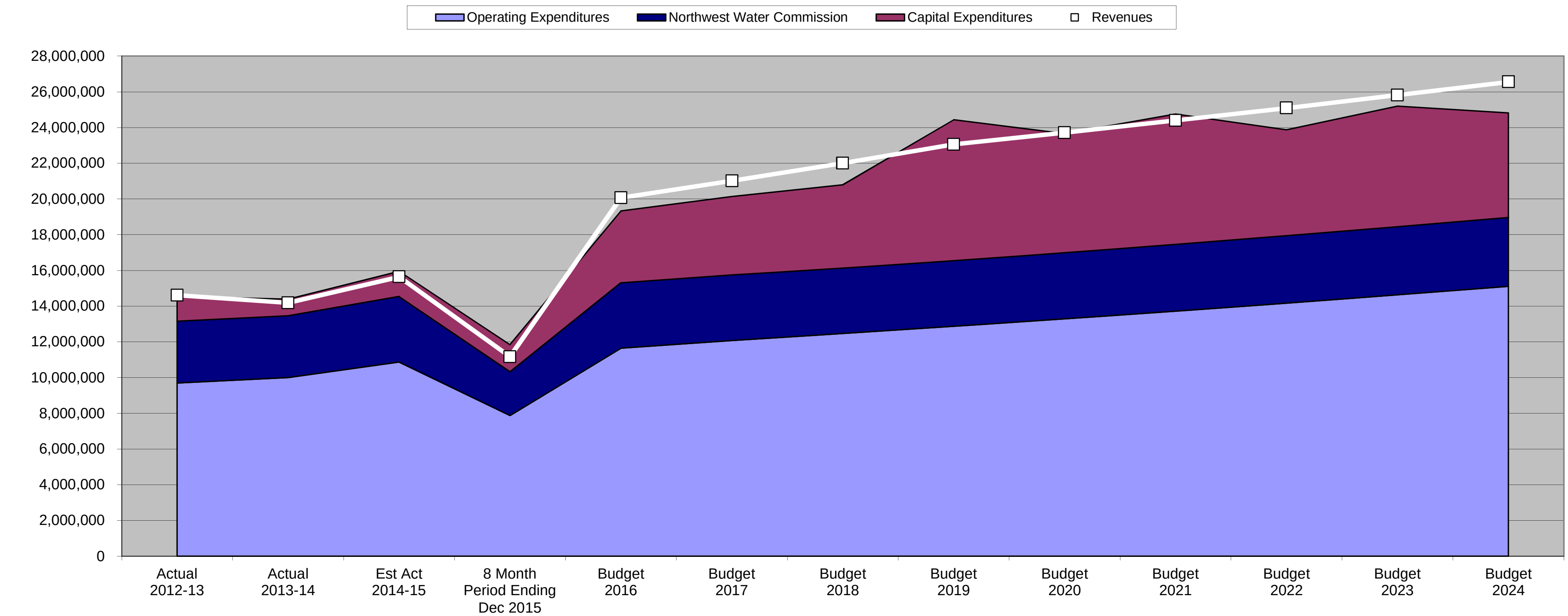
ACCOUNT DESCRIPTION	PROJ #	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 EST ACT	FY2015 BUDGET	8 MONTH PERIOD ENDING DEC 2015	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
REVENUES			**Combined Water & Sewer Rate Increase:**			**5%**	**5%**	**5%**	**5%**	**5%**	**5%**	**5%**	**5%**	**5%**	**5%**
Water Sales		11,157,796	10,669,713	**11,492,000**	11,934,000	**8,084,600**	**12,669,900**	13,303,395	13,968,565	14,666,993	15,400,343	16,170,360	16,978,878	17,827,822	18,719,213
Sewer Charge		2,083,999	2,355,187	**2,964,000**	3,078,000	**2,085,200**	**3,267,800**	3,431,190	3,602,750	3,782,887	3,972,031	4,170,633	4,379,165	4,598,123	4,828,029
TOTAL REVENUES		14,606,340	14,186,964	15,642,000	16,104,100	**11,164,550**	17,029,800	17,826,685	18,663,414	19,541,980	20,464,474	21,433,093	22,450,142	23,518,044	24,639,342
EXPENDITURES															
OPERATING EXPENDITURES															
Finance															
Personal Services		709,899	736,958	778,500	800,800	**551,900**	844,900	883,200	918,500	955,200	993,400	1,033,100	1,074,400	1,117,400	1,162,100
Contractual Services		258,627	248,422	271,800	271,800	**185,700**	282,800	288,500	294,300	300,200	306,200	312,300	318,500	324,900	331,400
Commodities		2,193	1,241	4,000	4,000	**2,700**	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000
Sewer Back-up Rebate Program	SW-15-01	50,000	50,000	25,000	25,000	**25,000**	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Subtotal Finance		**1,020,719**	**1,036,621**	**1,079,300**	**1,101,600**	**765,300**	**1,231,900**	**1,276,000**	**1,317,200**	**1,359,900**	**1,404,200**	**1,450,100**	**1,497,700**	**1,547,200**	**1,598,500**
Water Utility Operation															
Personal Services		4,880,628	5,061,262	5,140,700	5,223,100	**3,607,600**	5,544,000	5,823,400	6,056,300	6,298,600	6,550,500	6,812,500	7,085,000	7,368,400	7,663,100
Contractual Services (except NWWC)		1,651,977	1,816,995	2,139,360	2,139,360	**1,462,000**	2,225,800	2,270,300	2,315,700	2,362,000	2,409,200	2,457,400	2,506,500	2,556,600	2,607,700
Northwest Water Commission		3,463,906	3,471,097	3,667,200	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Commodities		739,405	642,668	972,159	972,159	**664,400**	1,011,400	1,031,600	1,052,200	1,073,200	1,094,700	1,116,600	1,138,900	1,161,700	1,184,900
Other Charges		1,402,805	1,439,246	1,491,000	1,491,000	**1,028,900**	1,581,800	1,629,300	1,678,200	1,728,500	1,780,400	1,833,800	1,888,800	1,945,500	2,003,900
Subtotal Water Utility Operation		**12,138,721**	**12,431,268**	**13,410,419**	**13,492,819**	**9,219,900**	**14,030,200**	**14,421,800**	**14,769,600**	**15,129,500**	**15,538,700**	**15,961,200**	**16,397,500**	**16,848,300**	**17,313,900**
TOTAL OPERATING EXPENDITURES		**13,159,440**	**13,467,889**	**14,489,719**	**14,594,419**	**9,985,200**	**15,262,100**	**15,697,800**	**16,086,800**	**16,489,400**	**16,942,900**	**17,411,300**	**17,895,200**	**18,395,500**	**18,912,400**
BUILDING & LAND															
Public Works Annex Improvements	BL-93-02	11,108	17,096	20,000	20,000	**20,000**	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Roof Maintenance Program	BL-95-06	0	0	38,500	38,500	**0**	0	0	60,000	0	0	0	0	0	0
SUBTOTAL - BUILDING & LAND		**11,108**	**17,096**	**58,500**	**58,500**	**20,000**	**20,000**	**20,000**	**80,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
EQUIPMENT															
Operational Equipment	EQ-94-01	97,243	87,727	138,546	138,546	**118,000**	139,700	211,000	101,000	125,000	125,000	125,000	125,000	125,000	125,000
Pumps - Submersible & Booster		0	0	80,000	80,000	**7,700**	47,200	0	94,000	86,400	50,700	105,200	64,600	94,600	67,200
SCADA Enhancements		0	0	25,000	25,000	**8,000**	30,000	10,000	30,000	58,000	59,700	61,500	63,300	65,200	67,200
Motor Controls - Water & Sewer		0	0	0	0	**53,600**	47,700	72,700	95,100	69,000	90,700	0	0	0	0
Office Equipment	EQ-95-03	4,396	10,740	15,000	15,000	**15,000**	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Emergency Generator Upgrade	EQ-99-02	16,244	0	10,000	10,000	**25,000**	795,700	0	20,000	869,500	0	922,400	0	521,900	0
2-Way Mobile Radio Replacement	EQ-09-05	28,750	0	0	0	**0**	0	0	0	0	0	0	0	0	0
SUBTOTAL - EQUIPMENT		**146,633**	**98,467**	**268,546**	**268,546**	**227,300**	**1,075,300**	**308,700**	**355,100**	**1,222,900**	**341,100**	**1,229,100**	**267,900**	**821,700**	**274,400**
SEWER															
Sewer Rehab/Replacement Program	SW-90-01	291,571	269,204	300,000	300,000	**300,000**	400,000	450,000	500,000	520,000	540,800	562,400	584,900	608,300	632,600
SUBTOTAL - SEWER		**291,571**	**269,204**	**300,000**	**300,000**	**300,000**	**400,000**	**450,000**	**500,000**	**520,000**	**540,800**	**562,400**	**584,900**	**608,300**	**632,600**
WATER															
Watermain Replacement Program	WA-90-01	251,387	322,193	485,000	485,000	**544,000**	1,044,000	2,020,000	3,044,000	4,000,000	4,160,000	4,326,400	4,499,500	4,679,500	4,866,700
Automatic Meter Reading System	WA-03-02	0	0	100,000	100,000	**154,500**	318,300	633,800	652,800	672,400	737,300	129,100	38,000	58,700	40,300
Water Tank Repainting	WA-11-01	430,038	0	200,000	200,000	**237,600**	868,200	936,900	0	1,456,900	875,000	1,036,400	525,000	563,600	29,100
Deep Well Rehabilitation	WA-11-02	257,641	221,879	0	0	**25,800**	291,700	27,300	28,100	0	0	0	0	0	0
SUBTOTAL - WATER		**939,066**	**544,072**	**785,000**	**785,000**	**961,900**	**2,522,200**	**3,618,000**	**3,724,900**	**6,129,300**	**5,772,300**	**5,491,900**	**5,062,500**	**5,301,800**	**4,936,100**
TOTAL CAPITAL EXPENDITURES		**1,388,378**	**928,839**	**1,412,046**	**1,412,046**	**1,509,200**	**4,017,500**	**4,396,700**	**4,660,000**	**7,892,200**	**6,674,200**	**7,303,400**	**5,935,300**	**6,751,800**	**5,863,100**
TRANSFER TO HEALTH INSURANCE FUND		0		0	80,000	**50,000**	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
OPERATING CONTINGENCY		0		50,000	175,900	**300,000**	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES		**14,547,818**	**14,396,728**	**15,951,765**	**16,262,365**	**11,844,400**	**19,329,600**	**20,144,500**	**20,796,800**	**24,431,600**	**23,667,100**	**24,764,700**	**23,880,500**	**25,197,300**	**24,825,500**
BEGINNING WORKING CASH		**5,261,554**	5,320,076	5,110,312		**4,800,547**	4,120,697	1,820,897	(496,918)	(2,630,304)	(7,519,924)	(10,722,550)	(14,054,157)	(15,484,515)	(17,163,770)
REVENUES OVER (UNDER) EXPENDS.		58,522	(209,764)	(309,765)	(158,265)	**(679,850)**	(2,299,800)	(2,317,815)	(2,133,386)	(4,889,620)	(3,202,626)	(3,331,607)	(1,430,358)	(1,679,256)	(186,158)
ENDING WORKING CASH		5,320,076	5,110,312	4,800,547		**4,120,697**	1,820,897	(496,918)	(2,630,304)	(7,519,924)	(10,722,550)	(14,054,157)	(15,484,515)	(17,163,770)	(17,349,929)
Working Cash as % of Expenditures		37%	35%	30%		**35%**	9%	-2%	-13%	-31%	-45%	-57%	-65%	-68%	-70%

ALTERNATIVE 2

Water & Sewer Fund

With a 5%-25%-5%-5%-5% Rate Increases

(Current Combined Rate: $5.56/1,000 gallons)



	Actual 2012-13	Actual 2013-14	Est Act 2014-15	8 Month Period Ending Dec 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024
Increase:				**5%**	**25%**	**5%**	**5%**	**5%**	**3%**	**3%**	**3%**	**3%**	**3%**
Water Sales & Sewer Charge	13,241,795	13,024,900	14,456,000	**10,169,800**	18,973,600	19,922,280	20,918,394	21,964,314	22,623,243	23,301,940	24,000,999	24,721,029	25,462,659
Other Revenue	1,364,545	1,162,064	1,186,000	**994,750**	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100
Total Revenue	**14,606,340**	**14,186,964**	**15,642,000**	**11,164,550**	**20,065,700**	**21,014,380**	**22,010,494**	**23,056,414**	**23,715,343**	**24,394,040**	**25,093,099**	**25,813,129**	**26,554,759**
Operating Expenditures	9,695,534	9,996,792	10,872,519	**7,878,200**	11,644,900	12,080,600	12,469,600	12,872,200	13,289,000	13,720,400	14,166,900	14,629,400	15,108,100
Northwest Water Commission	3,463,906	3,471,097	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Capital Expenditures	1,388,378	928,839	1,412,046	**1,509,200**	4,017,500	4,396,700	4,660,000	7,892,200	6,674,200	7,303,400	5,935,300	6,751,800	5,863,100
Total Expenditures	**14,547,818**	**14,396,728**	**15,951,765**	**11,844,400**	**19,329,600**	**20,144,500**	**20,796,800**	**24,431,600**	**23,667,100**	**24,764,700**	**23,880,500**	**25,197,300**	**24,825,500**
Beginning Working Cash	5,261,554	5,320,076	5,110,312	**4,800,547**	4,120,697	4,856,797	5,726,677	6,940,371	5,565,185	5,613,428	5,242,768	6,455,367	7,071,195
Revenues Over/(Under) Exp	58,522	(209,764)	(309,765)	**(679,850)**	736,100	869,880	1,213,694	(1,375,186)	48,243	(370,660)	1,212,599	615,829	1,729,259
Ending Working Cash	**5,320,076**	**5,110,312**	**4,800,547**	**4,120,697**	**4,856,797**	**5,726,677**	**6,940,371**	**5,565,185**	**5,613,428**	**5,242,768**	**6,455,367**	**7,071,195**	**8,800,455**
Working Cash as % of Expenditures	**37%**	**35%**	**30%**	**35%**	**25%**	**28%**	**33%**	**23%**	**24%**	**21%**	**27%**	**28%**	**35%**

WATER & SEWER FUND ALTERNATIVE 2

ACCOUNT DESCRIPTION	PROJ #	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 EST ACT	FY2015 BUDGET	8 MONTH PERIOD ENDING DEC 2015	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
REVENUES			**Combined Water & Sewer Rate Increase:**			**5%**	**25%**	**5%**	**5%**	**5%**	**3%**	**3%**	**3%**	**3%**	**3%**
Water Sales		11,157,796	10,669,713	**11,492,000**	11,934,000	**8,084,600**	**15,083,300**	15,837,465	16,629,338	17,460,805	17,984,629	18,524,168	19,079,893	19,652,290	20,241,859
Sewer Charge		2,083,999	2,355,187	**2,964,000**	3,078,000	**2,085,200**	**3,890,300**	4,084,815	4,289,056	4,503,509	4,638,614	4,777,772	4,921,105	5,068,739	5,220,801
TOTAL REVENUES		14,606,340	14,186,964	15,642,000	16,104,100	**11,164,550**	20,065,700	21,014,380	22,010,494	23,056,414	23,715,343	24,394,040	25,093,099	25,813,129	26,554,759
EXPENDITURES															
OPERATING EXPENDITURES															
Finance															
Personal Services		709,899	736,958	778,500	800,800	**551,900**	844,900	883,200	918,500	955,200	993,400	1,033,100	1,074,400	1,117,400	1,162,100
Contractual Services		258,627	248,422	271,800	271,800	**185,700**	282,800	288,500	294,300	300,200	306,200	312,300	318,500	324,900	331,400
Commodities		2,193	1,241	4,000	4,000	**2,700**	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000
Sewer Back-up Rebate Program	SW-15-01	50,000	50,000	25,000	25,000	**25,000**	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Subtotal Finance		**1,020,719**	**1,036,621**	**1,079,300**	**1,101,600**	**765,300**	**1,231,900**	**1,276,000**	**1,317,200**	**1,359,900**	**1,404,200**	**1,450,100**	**1,497,700**	**1,547,200**	**1,598,500**
Water Utility Operation															
Personal Services		4,880,628	5,061,262	5,140,700	5,223,100	**3,607,600**	5,544,000	5,823,400	6,056,300	6,298,600	6,550,500	6,812,500	7,085,000	7,368,400	7,663,100
Contractual Services (except NWWC)		1,651,977	1,816,995	2,139,360	2,139,360	**1,462,000**	2,225,800	2,270,300	2,315,700	2,362,000	2,409,200	2,457,400	2,506,500	2,556,600	2,607,700
Northwest Water Commission		3,463,906	3,471,097	3,667,200	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Commodities		739,405	642,668	972,159	972,159	**664,400**	1,011,400	1,031,600	1,052,200	1,073,200	1,094,700	1,116,600	1,138,900	1,161,700	1,184,900
Other Charges		1,402,805	1,439,246	1,491,000	1,491,000	**1,028,900**	1,581,800	1,629,300	1,678,200	1,728,500	1,780,400	1,833,800	1,888,800	1,945,500	2,003,900
Subtotal Water Utility Operation		**12,138,721**	**12,431,268**	**13,410,419**	**13,492,819**	**9,219,900**	**14,030,200**	**14,421,800**	**14,769,600**	**15,129,500**	**15,538,700**	**15,961,200**	**16,397,500**	**16,848,300**	**17,313,900**
TOTAL OPERATING EXPENDITURES		**13,159,440**	**13,467,889**	**14,489,719**	**14,594,419**	**9,985,200**	**15,262,100**	**15,697,800**	**16,086,800**	**16,489,400**	**16,942,900**	**17,411,300**	**17,895,200**	**18,395,500**	**18,912,400**
BUILDING & LAND															
Public Works Annex Improvements	BL-93-02	11,108	17,096	20,000	20,000	**20,000**	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Roof Maintenance Program	BL-95-06	0	0	38,500	38,500	**0**	0	0	60,000	0	0	0	0	0	0
SUBTOTAL - BUILDING & LAND		**11,108**	**17,096**	**58,500**	**58,500**	**20,000**	**20,000**	**20,000**	**80,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
EQUIPMENT															
Operational Equipment	EQ-94-01	97,243	87,727	138,546	138,546	**118,000**	139,700	211,000	101,000	125,000	125,000	125,000	125,000	125,000	125,000
Pumps - Submersible & Booster		0	0	80,000	80,000	**7,700**	47,200	0	94,000	86,400	50,700	105,200	64,600	94,600	67,200
SCADA Enhancements		0	0	25,000	25,000	**8,000**	30,000	10,000	30,000	58,000	59,700	61,500	63,300	65,200	67,200
Motor Controls - Water & Sewer		0	0	0	0	**53,600**	47,700	72,700	95,100	69,000	90,700	0	0	0	0
Office Equipment	EQ-95-03	4,396	10,740	15,000	15,000	**15,000**	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Emergency Generator Upgrade	EQ-99-02	16,244	0	10,000	10,000	**25,000**	795,700	0	20,000	869,500	0	922,400	0	521,900	0
2-Way Mobile Radio Replacement	EQ-09-05	28,750	0	0	0	**0**	0	0	0	0	0	0	0	0	0
SUBTOTAL - EQUIPMENT		**146,633**	**98,467**	**268,546**	**268,546**	**227,300**	**1,075,300**	**308,700**	**355,100**	**1,222,900**	**341,100**	**1,229,100**	**267,900**	**821,700**	**274,400**
SEWER															
Sewer Rehab/Replacement Program	SW-90-01	291,571	269,204	300,000	300,000	**300,000**	400,000	450,000	500,000	520,000	540,800	562,400	584,900	608,300	632,600
SUBTOTAL - SEWER		**291,571**	**269,204**	**300,000**	**300,000**	**300,000**	**400,000**	**450,000**	**500,000**	**520,000**	**540,800**	**562,400**	**584,900**	**608,300**	**632,600**
WATER															
Watermain Replacement Program	WA-90-01	251,387	322,193	485,000	485,000	**544,000**	1,044,000	2,020,000	3,044,000	4,000,000	4,160,000	4,326,400	4,499,500	4,679,500	4,866,700
Automatic Meter Reading System	WA-03-02	0	0	100,000	100,000	**154,500**	318,300	633,800	652,800	672,400	737,300	129,100	38,000	58,700	40,300
Water Tank Repainting	WA-11-01	430,038	0	200,000	200,000	**237,600**	868,200	936,900	0	1,456,900	875,000	1,036,400	525,000	563,600	29,100
Deep Well Rehabilitation	WA-11-02	257,641	221,879	0	0	**25,800**	291,700	27,300	28,100	0	0	0	0	0	0
SUBTOTAL - WATER		**939,066**	**544,072**	**785,000**	**785,000**	**961,900**	**2,522,200**	**3,618,000**	**3,724,900**	**6,129,300**	**5,772,300**	**5,491,900**	**5,062,500**	**5,301,800**	**4,936,100**
TOTAL CAPITAL EXPENDITURES		**1,388,378**	**928,839**	**1,412,046**	**1,412,046**	**1,509,200**	**4,017,500**	**4,396,700**	**4,660,000**	**7,892,200**	**6,674,200**	**7,303,400**	**5,935,300**	**6,751,800**	**5,863,100**
TRANSFER TO HEALTH INSURANCE FUND		0		0	80,000	**50,000**	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
OPERATING CONTINGENCY		0		50,000	175,900	**300,000**	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES		**14,547,818**	**14,396,728**	**15,951,765**	**16,262,365**	**11,844,400**	**19,329,600**	**20,144,500**	**20,796,800**	**24,431,600**	**23,667,100**	**24,764,700**	**23,880,500**	**25,197,300**	**24,825,500**
BEGINNING WORKING CASH		**5,261,554**	5,320,076	5,110,312		**4,800,547**	4,120,697	4,856,797	5,726,677	6,940,371	5,565,185	5,613,428	5,242,768	6,455,367	7,071,195
REVENUES OVER (UNDER) EXPENDS.		58,522	(209,764)	(309,765)	(158,265)	**(679,850)**	736,100	869,880	1,213,694	(1,375,186)	48,243	(370,660)	1,212,599	615,829	1,729,259
ENDING WORKING CASH		5,320,076	5,110,312	4,800,547		**4,120,697**	4,856,797	5,726,677	6,940,371	5,565,185	5,613,428	5,242,768	6,455,367	7,071,195	8,800,455
Working Cash as % of Expenditures		37%	35%	30%		**35%**	25%	28%	33%	23%	24%	21%	27%	28%	35%

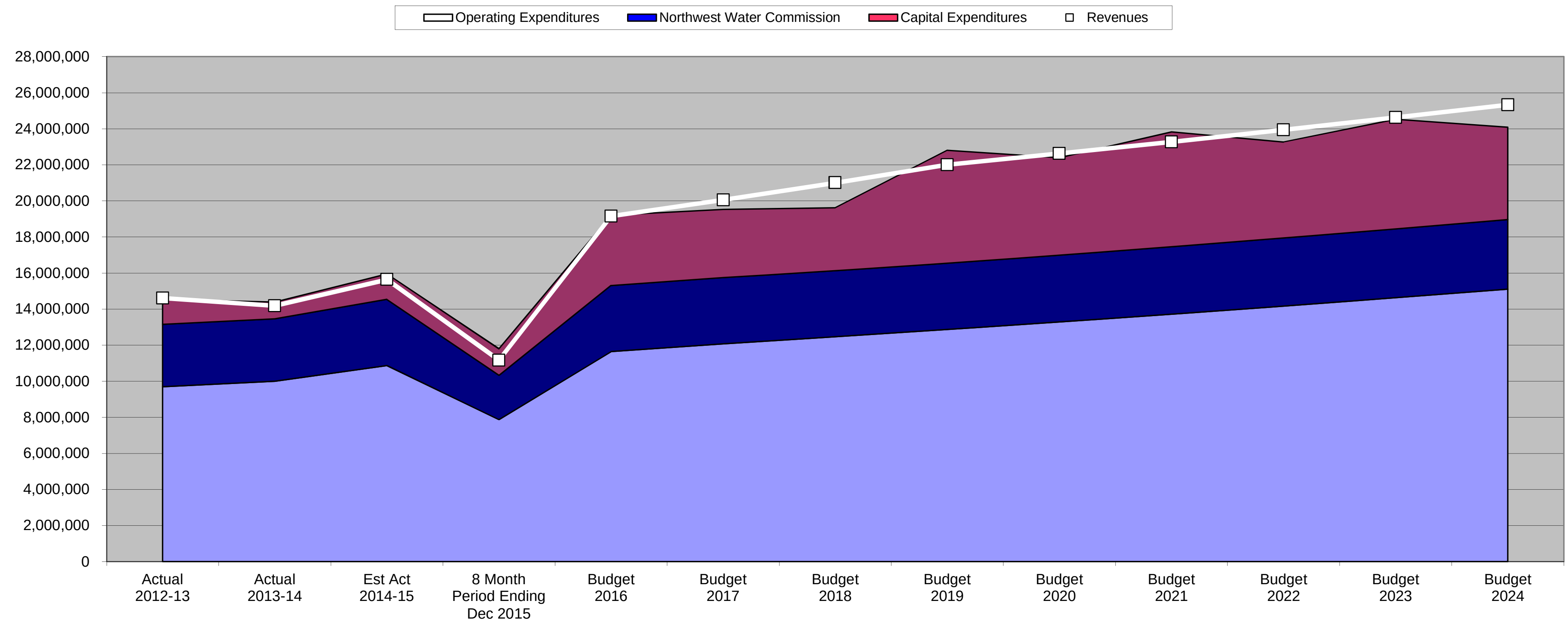
ALTERNATIVE 3

GRADUAL INCREASE IN CAPITAL COSTS

Water & Sewer Fund

With a 5%-19%-5%-5%-5% Rate Increases

(Current Combined Rate: $5.56/1,000 gallons)



	Actual 2012-13	Actual 2013-14	Est Act 2014-15	8 Month Period Ending Dec 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024
Increase:				**5%**	**19%**	**5%**	**5%**	**5%**	**3%**	**3%**	**3%**	**3%**	**3%**
Water Sales & Sewer Charge	13,241,795	13,024,900	14,456,000	**10,169,800**	18,062,800	18,965,940	19,914,237	20,909,949	21,537,247	22,183,365	22,848,866	23,534,332	24,240,362
Other Revenue	1,364,545	1,162,064	1,186,000	**994,750**	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100
Total Revenue	**14,606,340**	**14,186,964**	**15,642,000**	**11,164,550**	**19,154,900**	**20,058,040**	**21,006,337**	**22,002,049**	**22,629,347**	**23,275,465**	**23,940,966**	**24,626,432**	**25,332,462**
Operating Expenditures	9,695,534	9,996,792	10,872,519	**7,878,200**	11,644,900	12,080,600	12,469,600	12,872,200	13,289,000	13,720,400	14,166,900	14,629,400	15,108,100
Northwest Water Commission	3,463,906	3,471,097	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Capital Expenditures	1,388,378	928,839	1,412,046	**1,465,200**	3,898,500	3,776,700	3,491,000	6,272,200	5,398,400	6,364,600	5,325,900	6,084,000	5,122,400
Total Expenditures	**14,547,818**	**14,396,728**	**15,951,765**	**11,800,400**	**19,210,600**	**19,524,500**	**19,627,800**	**22,811,600**	**22,391,300**	**23,825,900**	**23,271,100**	**24,529,500**	**24,084,800**
Beginning Working Cash	5,261,554	5,320,076	5,110,312	**4,800,547**	4,164,697	4,108,997	4,642,537	6,021,074	5,211,523	5,449,570	4,899,135	5,569,001	5,665,932
Revenues Over/(Under) Exp	58,522	(209,764)	(309,765)	**(635,850)**	(55,700)	533,540	1,378,537	(809,551)	238,047	(550,435)	669,866	96,932	1,247,662
Ending Working Cash	**5,320,076**	**5,110,312**	**4,800,547**	**4,164,697**	**4,108,997**	**4,642,537**	**6,021,074**	**5,211,523**	**5,449,570**	**4,899,135**	**5,569,001**	**5,665,932**	**6,913,594**
Working Cash as % of Expenditures	**37%**	**35%**	**30%**	**35%**	**21%**	**24%**	**31%**	**23%**	**24%**	**21%**	**24%**	**23%**	**29%**

WATER & SEWER FUND

ALTERNATIVE 3

ACCOUNT DESCRIPTION	PROJ #	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 EST ACT	FY2015 BUDGET	8 MONTH PERIOD ENDING DEC 2015	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
REVENUES			**Combined Water & Sewer Rate Increase:**			**5%**	**19%**	**5%**	**5%**	**5%**	**3%**	**3%**	**3%**	**3%**	**3%**
Water Sales		11,157,796	10,669,713	**11,492,000**	11,934,000	**8,084,600**	**14,359,300**	15,077,265	15,831,128	16,622,685	17,121,365	17,635,006	18,164,056	18,708,978	19,270,247
Sewer Charge		2,083,999	2,355,187	**2,964,000**	3,078,000	**2,085,200**	**3,703,500**	3,888,675	4,083,109	4,287,264	4,415,882	4,548,359	4,684,809	4,825,354	4,970,114
TOTAL REVENUES		14,606,340	14,186,964	15,642,000	16,104,100	**11,164,550**	19,154,900	20,058,040	21,006,337	22,002,049	22,629,347	23,275,465	23,940,966	24,626,432	25,332,462
EXPENDITURES															
OPERATING EXPENDITURES															
Finance															
Personal Services		709,899	736,958	778,500	800,800	**551,900**	844,900	883,200	918,500	955,200	993,400	1,033,100	1,074,400	1,117,400	1,162,100
Contractual Services		258,627	248,422	271,800	271,800	**185,700**	282,800	288,500	294,300	300,200	306,200	312,300	318,500	324,900	331,400
Commodities		2,193	1,241	4,000	4,000	**2,700**	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000
Sewer Back-up Rebate Program	SW-15-01	50,000	50,000	25,000	25,000	**25,000**	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Subtotal Finance		**1,020,719**	**1,036,621**	**1,079,300**	**1,101,600**	**765,300**	**1,231,900**	**1,276,000**	**1,317,200**	**1,359,900**	**1,404,200**	**1,450,100**	**1,497,700**	**1,547,200**	**1,598,500**
Water Utility Operation															
Personal Services		4,880,628	5,061,262	5,140,700	5,223,100	**3,607,600**	5,544,000	5,823,400	6,056,300	6,298,600	6,550,500	6,812,500	7,085,000	7,368,400	7,663,100
Contractual Services (except NWWC)		1,651,977	1,816,995	2,139,360	2,139,360	**1,462,000**	2,225,800	2,270,300	2,315,700	2,362,000	2,409,200	2,457,400	2,506,500	2,556,600	2,607,700
Northwest Water Commission		3,463,906	3,471,097	3,667,200	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Commodities		739,405	642,668	972,159	972,159	**664,400**	1,011,400	1,031,600	1,052,200	1,073,200	1,094,700	1,116,600	1,138,900	1,161,700	1,184,900
Other Charges		1,402,805	1,439,246	1,491,000	1,491,000	**1,028,900**	1,581,800	1,629,300	1,678,200	1,728,500	1,780,400	1,833,800	1,888,800	1,945,500	2,003,900
Subtotal Water Utility Operation		**12,138,721**	**12,431,268**	**13,410,419**	**13,492,819**	**9,219,900**	**14,030,200**	**14,421,800**	**14,769,600**	**15,129,500**	**15,538,700**	**15,961,200**	**16,397,500**	**16,848,300**	**17,313,900**
TOTAL OPERATING EXPENDITURES		**13,159,440**	**13,467,889**	**14,489,719**	**14,594,419**	**9,985,200**	**15,262,100**	**15,697,800**	**16,086,800**	**16,489,400**	**16,942,900**	**17,411,300**	**17,895,200**	**18,395,500**	**18,912,400**
BUILDING & LAND															
Public Works Annex Improvements	BL-93-02	11,108	17,096	20,000	20,000	**20,000**	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Roof Maintenance Program	BL-95-06	0	0	38,500	38,500	**0**	0	0	60,000	0	0	0	0	0	0
SUBTOTAL - BUILDING & LAND		**11,108**	**17,096**	**58,500**	**58,500**	**20,000**	**20,000**	**20,000**	**80,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**	**20,000**
EQUIPMENT															
Operational Equipment	EQ-94-01	97,243	87,727	138,546	138,546	**118,000**	139,700	211,000	101,000	125,000	125,000	125,000	125,000	125,000	125,000
Pumps - Submersible & Booster		0	0	80,000	80,000	**7,700**	47,200	0	94,000	86,400	50,700	105,200	64,600	94,600	67,200
SCADA Enhancements		0	0	25,000	25,000	**8,000**	30,000	10,000	30,000	58,000	59,700	61,500	63,300	65,200	67,200
Motor Controls - Water & Sewer		0	0	0	0	**53,600**	47,700	72,700	95,100	69,000	90,700	0	0	0	0
Office Equipment	EQ-95-03	4,396	10,740	15,000	15,000	**15,000**	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Emergency Generator Upgrade	EQ-99-02	16,244	0	10,000	10,000	**25,000**	795,700	0	20,000	869,500	0	922,400	0	521,900	0
2-Way Mobile Radio Replacement	EQ-09-05	28,750	0	0	0	**0**	0	0	0	0	0	0	0	0	0
SUBTOTAL - EQUIPMENT		**146,633**	**98,467**	**268,546**	**268,546**	**227,300**	**1,075,300**	**308,700**	**355,100**	**1,222,900**	**341,100**	**1,229,100**	**267,900**	**821,700**	**274,400**
SEWER															
Sewer Rehab/Replacement Program	SW-90-01	291,571	269,204	300,000	300,000	**300,000**	325,000	350,000	375,000	400,000	425,000	450,000	475,000	500,000	515,000
SUBTOTAL - SEWER		**291,571**	**269,204**	**300,000**	**300,000**	**300,000**	**325,000**	**350,000**	**375,000**	**400,000**	**425,000**	**450,000**	**475,000**	**500,000**	**515,000**
WATER															
Watermain Replacement Program	WA-90-01	251,387	322,193	485,000	485,000	**500,000**	1,000,000	1,500,000	2,000,000	2,500,000	3,000,000	3,500,000	4,000,000	4,120,000	4,243,600
Automatic Meter Reading System	WA-03-02	0	0	100,000	100,000	**154,500**	318,300	633,800	652,800	672,400	737,300	129,100	38,000	58,700	40,300
Water Tank Repainting	WA-11-01	430,038	0	200,000	200,000	**237,600**	868,200	936,900	0	1,456,900	875,000	1,036,400	525,000	563,600	29,100
Deep Well Rehabilitation	WA-11-02	257,641	221,879	0	0	**25,800**	291,700	27,300	28,100	0	0	0	0	0	0
SUBTOTAL - WATER		**939,066**	**544,072**	**785,000**	**785,000**	**917,900**	**2,478,200**	**3,098,000**	**2,680,900**	**4,629,300**	**4,612,300**	**4,665,500**	**4,563,000**	**4,742,300**	**4,313,000**
TOTAL CAPITAL EXPENDITURES		**1,388,378**	**928,839**	**1,412,046**	**1,412,046**	**1,465,200**	**3,898,500**	**3,776,700**	**3,491,000**	**6,272,200**	**5,398,400**	**6,364,600**	**5,325,900**	**6,084,000**	**5,122,400**
TRANSFER TO HEALTH INSURANCE FUND		0		0	80,000	**50,000**	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
OPERATING CONTINGENCY		0		50,000	175,900	**300,000**	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES		**14,547,818**	**14,396,728**	**15,951,765**	**16,262,365**	**11,800,400**	**19,210,600**	**19,524,500**	**19,627,800**	**22,811,600**	**22,391,300**	**23,825,900**	**23,271,100**	**24,529,500**	**24,084,800**
BEGINNING WORKING CASH		**5,261,554**	5,320,076	5,110,312		**4,800,547**	4,164,697	4,108,997	4,642,537	6,021,074	5,211,523	5,449,570	4,899,135	5,569,001	5,665,932
REVENUES OVER (UNDER) EXPENDS.		58,522	(209,764)	(309,765)	(158,265)	**(635,850)**	(55,700)	533,540	1,378,537	(809,551)	238,047	(550,435)	669,866	96,932	1,247,662
ENDING WORKING CASH		5,320,076	5,110,312	4,800,547		**4,164,697**	4,108,997	4,642,537	6,021,074	5,211,523	5,449,570	4,899,135	5,569,001	5,665,932	6,913,594
Working Cash as % of Expenditures		37%	35%	30%		**35%**	21%	24%	31%	23%	24%	21%	24%	23%	29%

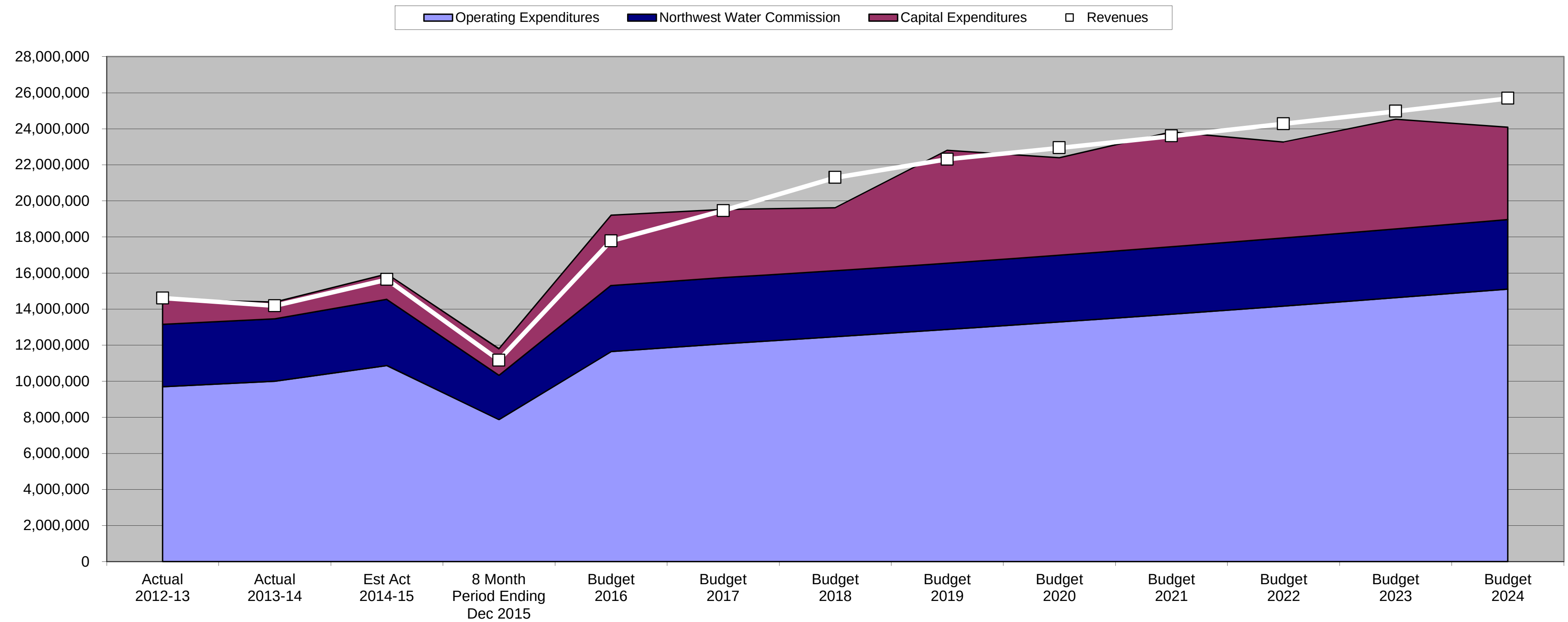
ALTERNATIVE 4

GRADUAL INCREASE IN CAPITAL COSTS

Water & Sewer Fund

With a 5%-10%-10%-10%-5% Rate Increases

(Current Combined Rate: $5.56/1,000 gallons)



	Actual 2012-13	Actual 2013-14	Est Act 2014-15	8 Month Period Ending Dec 2015	Budget 2016	Budget 2017	Budget 2018	Budget 2019	Budget 2020	Budget 2021	Budget 2022	Budget 2023	Budget 2024
Increase:				**5%**	**10%**	**10%**	**10%**	**5%**	**3%**	**3%**	**3%**	**3%**	**3%**
Water Sales & Sewer Charge	13,241,795	13,024,900	14,456,000	**10,169,800**	16,696,700	18,366,370	20,203,007	21,213,157	21,849,552	22,505,039	23,180,190	23,875,595	24,591,863
Other Revenue	1,364,545	1,162,064	1,186,000	**994,750**	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100	1,092,100
Total Revenue	**14,606,340**	**14,186,964**	**15,642,000**	**11,164,550**	**17,788,800**	**19,458,470**	**21,295,107**	**22,305,257**	**22,941,652**	**23,597,139**	**24,272,290**	**24,967,695**	**25,683,963**
Operating Expenditures	9,695,534	9,996,792	10,872,519	**7,878,200**	11,644,900	12,080,600	12,469,600	12,872,200	13,289,000	13,720,400	14,166,900	14,629,400	15,108,100
Northwest Water Commission	3,463,906	3,471,097	3,667,200	**2,457,000**	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Capital Expenditures	1,388,378	928,839	1,412,046	**1,465,200**	3,898,500	3,776,700	3,491,000	6,272,200	5,398,400	6,364,600	5,325,900	6,084,000	5,122,400
Total Expenditures	**14,547,818**	**14,396,728**	**15,951,765**	**11,800,400**	**19,210,600**	**19,524,500**	**19,627,800**	**22,811,600**	**22,391,300**	**23,825,900**	**23,271,100**	**24,529,500**	**24,084,800**
Beginning Working Cash	5,261,554	5,320,076	5,110,312	**4,800,547**	4,164,697	2,742,897	2,676,867	4,344,174	3,837,831	4,388,183	4,159,422	5,160,612	5,598,807
Revenues Over/(Under) Exp	58,522	(209,764)	(309,765)	**(635,850)**	(1,421,800)	(66,030)	1,667,307	(506,343)	550,352	(228,761)	1,001,190	438,195	1,599,163
Ending Working Cash	**5,320,076**	**5,110,312**	**4,800,547**	**4,164,697**	**2,742,897**	**2,676,867**	**4,344,174**	**3,837,831**	**4,388,183**	**4,159,422**	**5,160,612**	**5,598,807**	**7,197,971**
Working Cash as % of Expenditures	**37%**	**35%**	**30%**	**35%**	**14%**	**14%**	**22%**	**17%**	**20%**	**17%**	**22%**	**23%**	**30%**

WATER & SEWER FUND

ALTERNATIVE 4

ACCOUNT DESCRIPTION	PROJ #	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 EST ACT	FY2015 BUDGET	8 MONTH PERIOD ENDING DEC 2015	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET	2021 BUDGET	2022 BUDGET	2023 BUDGET	2024 BUDGET
REVENUES			Combined Water & Sewer Rate Increase:			5%	10%	10%	10%	5%	3%	3%	3%	3%	3%
Water Sales		11,157,796	10,669,713	11,492,000	11,934,000	8,084,600	13,273,300	14,600,630	16,060,693	16,863,728	17,369,639	17,890,729	18,427,451	18,980,274	19,549,682
Sewer Charge		2,083,999	2,355,187	2,964,000	3,078,000	2,085,200	3,423,400	3,765,740	4,142,314	4,349,430	4,479,913	4,614,310	4,752,739	4,895,321	5,042,181
TOTAL REVENUES		14,606,340	14,186,964	15,642,000	16,104,100	11,164,550	17,788,800	19,458,470	21,295,107	22,305,257	22,941,652	23,597,139	24,272,290	24,967,695	25,683,963
EXPENDITURES															
OPERATING EXPENDITURES															
Finance															
Personal Services		709,899	736,958	778,500	800,800	551,900	844,900	883,200	918,500	955,200	993,400	1,033,100	1,074,400	1,117,400	1,162,100
Contractual Services		258,627	248,422	271,800	271,800	185,700	282,800	288,500	294,300	300,200	306,200	312,300	318,500	324,900	331,400
Commodities		2,193	1,241	4,000	4,000	2,700	4,200	4,300	4,400	4,500	4,600	4,700	4,800	4,900	5,000
Sewer Back-up Rebate Program	SW-15-01	50,000	50,000	25,000	25,000	25,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Subtotal Finance		1,020,719	1,036,621	1,079,300	1,101,600	765,300	1,231,900	1,276,000	1,317,200	1,359,900	1,404,200	1,450,100	1,497,700	1,547,200	1,598,500
Water Utility Operation															
Personal Services		4,880,628	5,061,262	5,140,700	5,223,100	3,607,600	5,544,000	5,823,400	6,056,300	6,298,600	6,550,500	6,812,500	7,085,000	7,368,400	7,663,100
Contractual Services (except NWWC)		1,651,977	1,816,995	2,139,360	2,139,360	1,462,000	2,225,800	2,270,300	2,315,700	2,362,000	2,409,200	2,457,400	2,506,500	2,556,600	2,607,700
Northwest Water Commission		3,463,906	3,471,097	3,667,200	3,667,200	2,457,000	3,667,200	3,667,200	3,667,200	3,667,200	3,703,900	3,740,900	3,778,300	3,816,100	3,854,300
Commodities		739,405	642,668	972,159	972,159	664,400	1,011,400	1,031,600	1,052,200	1,073,200	1,094,700	1,116,600	1,138,900	1,161,700	1,184,900
Other Charges		1,402,805	1,439,246	1,491,000	1,491,000	1,028,900	1,581,800	1,629,300	1,678,200	1,728,500	1,780,400	1,833,800	1,888,800	1,945,500	2,003,900
Subtotal Water Utility Operation		12,138,721	12,431,268	13,410,419	13,492,819	9,219,900	14,030,200	14,421,800	14,769,600	15,129,500	15,538,700	15,961,200	16,397,500	16,848,300	17,313,900
TOTAL OPERATING EXPENDITURES		13,159,440	13,467,889	14,489,719	14,594,419	9,985,200	15,262,100	15,697,800	16,086,800	16,489,400	16,942,900	17,411,300	17,895,200	18,395,500	18,912,400
BUILDING & LAND															
Public Works Annex Improvements	BL-93-02	11,108	17,096	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Roof Maintenance Program	BL-95-06	0	0	38,500	38,500	0	0	0	60,000	0	0	0	0	0	0
SUBTOTAL - BUILDING & LAND		11,108	17,096	58,500	58,500	20,000	20,000	20,000	80,000	20,000	20,000	20,000	20,000	20,000	20,000
EQUIPMENT															
Operational Equipment	EQ-94-01	97,243	87,727	138,546	138,546	118,000	139,700	211,000	101,000	125,000	125,000	125,000	125,000	125,000	125,000
Pumps - Submersible & Booster		0	0	80,000	80,000	7,700	47,200	0	94,000	86,400	50,700	105,200	64,600	94,600	67,200
SCADA Enhancements		0	0	25,000	25,000	8,000	30,000	10,000	30,000	58,000	59,700	61,500	63,300	65,200	67,200
Motor Controls - Water & Sewer		0	0	0	0	53,600	47,700	72,700	95,100	69,000	90,700	0	0	0	0
Office Equipment	EQ-95-03	4,396	10,740	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Emergency Generator Upgrade	EQ-99-02	16,244	0	10,000	10,000	25,000	795,700	0	20,000	869,500	0	922,400	0	521,900	0
2-Way Mobile Radio Replacement	EQ-09-05	28,750	0	0	0	0	0	0	0	0	0	0	0	0	0
SUBTOTAL - EQUIPMENT		146,633	98,467	268,546	268,546	227,300	1,075,300	308,700	355,100	1,222,900	341,100	1,229,100	267,900	821,700	274,400
SEWER															
Sewer Rehab/Replacement Program	SW-90-01	291,571	269,204	300,000	300,000	300,000	325,000	350,000	375,000	400,000	425,000	450,000	475,000	500,000	515,000
SUBTOTAL - SEWER		291,571	269,204	300,000	300,000	300,000	325,000	350,000	375,000	400,000	425,000	450,000	475,000	500,000	515,000
WATER															
Watermain Replacement Program	WA-90-01	251,387	322,193	485,000	485,000	500,000	1,000,000	1,500,000	2,000,000	2,500,000	3,000,000	3,500,000	4,000,000	4,120,000	4,243,600
Automatic Meter Reading System	WA-03-02	0	0	100,000	100,000	154,500	318,300	633,800	652,800	672,400	737,300	129,100	38,000	58,700	40,300
Water Tank Repainting	WA-11-01	430,038	0	200,000	200,000	237,600	868,200	936,900	0	1,456,900	875,000	1,036,400	525,000	563,600	29,100
Deep Well Rehabilitation	WA-11-02	257,641	221,879	0	0	25,800	291,700	27,300	28,100	0	0	0	0	0	0
SUBTOTAL - WATER		939,066	544,072	785,000	785,000	917,900	2,478,200	3,098,000	2,680,900	4,629,300	4,612,300	4,665,500	4,563,000	4,742,300	4,313,000
TOTAL CAPITAL EXPENDITURES		1,388,378	928,839	1,412,046	1,412,046	1,465,200	3,898,500	3,776,700	3,491,000	6,272,200	5,398,400	6,364,600	5,325,900	6,084,000	5,122,400
TRANSFER TO HEALTH INSURANCE FUND		0		0	80,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
OPERATING CONTINGENCY		0		50,000	175,900	300,000	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES		14,547,818	14,396,728	15,951,765	16,262,365	11,800,400	19,210,600	19,524,500	19,627,800	22,811,600	22,391,300	23,825,900	23,271,100	24,529,500	24,084,800
BEGINNING WORKING CASH		5,261,554	5,320,076	5,110,312		4,800,547	4,164,697	2,742,897	2,676,867	4,344,174	3,837,831	4,388,183	4,159,422	5,160,612	5,598,807
REVENUES OVER (UNDER) EXPENDS.		58,522	(209,764)	(309,765)	(158,265)	(635,850)	(1,421,800)	(66,030)	1,667,307	(506,343)	550,352	(228,761)	1,001,190	438,195	1,599,163
ENDING WORKING CASH		5,320,076	5,110,312	4,800,547		4,164,697	2,742,897	2,676,867	4,344,174	3,837,831	4,388,183	4,159,422	5,160,612	5,598,807	7,197,971
Working Cash as % of Expenditures		37%	35%	30%		35%	14%	14%	22%	17%	20%	17%	22%	23%	30%